Fajer really likes the color red and playing with her sister. The 6 year old from Baghdad participated in an Ahlan Simsim School Readiness program implemented by the IRC with support from the Iraqi Ministry of Education.
Dear Friends,

With your help, we have been able to serve 34.5 million clients in 2023. Their stories of courage and resilience inspire us, and the IRC is focused on delivering programs that help change lives—many lives—every single day.

I hope you will find inspiration in this summary and in the full 2023 annual report, where you’ll find updates on programs ranging from emergency response to refugee resettlement.

We are so proud of the staff and volunteers who meet new and growing crises with expertise, persistence and compassion. And we are so grateful to you, our partners and donors, who have been so steadfast and generous in your support.

Warmly,

David Miliband
President and CEO
The IRC helps people whose lives and livelihoods are shattered by conflict and disaster, including the climate crisis, to survive, recover and rebuild their lives.

WHERE WE WORK

Working in more than 40 countries, the IRC helps people whose lives and livelihoods are shattered by conflict and disaster, including the climate crisis, to survive, recover and rebuild their lives.

IRC ANNUAL REPORT 2023
IRC IMPACT IN 2023

34.5M
people reached in countries affected by crisis

2,828,438
people served through built or rehabilitated water systems

721,357
people admitted for nutrition services—an increase of more than 200,000 people since 2021

3,282
health facilities supported

227,779
children supported through IRC safe spaces and other protection programs—an increase of over 130% since 2021

1,589,208
children and youth enrolled in learning programs

1,645,941
people reached with cash assistance or vouchers

10,687,491
primary health consultations provided

45,082
women survivors of gender-based violence received counseling

$79,142,851
given in cash or vouchers
In northwest Syria, IRC staff quickly mobilize to support people affected by the 7.8-magnitude earthquake.

The IRC helps people affected by humanitarian crises to survive, recover and rebuild their lives through health care, education, economic support and resettlement programs. See how the IRC served clients with expertise, persistence and compassion in 2023.

RAPID AND EFFECTIVE EMERGENCY RESPONSE
When earthquakes struck Türkiye and Syria, the IRC immediately ramped up its programs to help survivors.

SIMPLIFYING MALNUTRITION TREATMENT TO SAVE MORE LIVES
IRC doctors are defying the odds, working around the clock to help malnourished children in Somalia.

PRIORITIZING THE SAFETY AND WELL-BEING OF WOMEN AND GIRLS
At an IRC safe space in Lebanon, a refugee from Syria learned that education is her right and chose not to marry early.

LIFE-CHANGING ASSISTANCE FOR REFUGEES IN THE US AND EUROPE
The IRC in Utah helped the Hussaini family reunite after being separated in Afghanistan 21 months before.
## FINANCIALS

### REVENUE, SPENDING AND ASSETS

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Revenue</th>
<th>Total Spending</th>
<th>Net Assets (at End of Year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2022</td>
<td>$1,405,236</td>
<td>$1,291,435</td>
<td>$384,295</td>
</tr>
<tr>
<td>FY 2023</td>
<td>$1,362,967</td>
<td>$1,481,483</td>
<td>$298,402</td>
</tr>
</tbody>
</table>

### EFFICIENCY AND SERVICES

#### THE IRC’S EFFICIENCY
- Program Services: 87%
- Management and General: 7%
- Fundraising: 6%

#### PROGRAM SERVICES
- Health, including physical and mental well-being: 41%
- Economic well-being, including the ability to provide basic material needs as well as income and asset growth: 24%
- Safety from physical, sexual and psychological harm: 24%
- Education, including literacy and numeracy, social-emotional and life skills, as well as providing safe schools: 10%
- Power to have influence over the decisions that affect their lives: 1%

## OUR FUNDING STRATEGY

**Dear Friends,**

The IRC has been—and continues to be—diligent about making sure every dollar from donors makes the greatest possible impact for the people we serve. To do that, we need the right kind of funding—funding that is flexible, innovative and stable.

Over the last five years, the IRC has invested in obtaining more flexible private sector funding, and the proportion of flexible funding to overall funding has grown.

**Percent of the IRC’s private sector funding by year***

<table>
<thead>
<tr>
<th>Year</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>20%</td>
</tr>
<tr>
<td>2022</td>
<td>34%</td>
</tr>
<tr>
<td>2023</td>
<td>50%</td>
</tr>
</tbody>
</table>

Thank you for supporting us in our goal to bring better services to more clients.

Sincerely,

Madlin Sadler
Chief Operating Officer

*Percentages are approximate
Sanawbar Hussaini embraces her daughter at the airport in Salt Lake City nearly two years after they were separated in Afghanistan.

The IRC helps people whose lives are shattered by conflict or disaster to survive, recover and rebuild their lives.