

International Rescue Committee Chad: Strategy Action Plan



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IRC2020 GLOBAL STRATEGY OVERVIEW

The International Rescue Committee's (IRC) mission is to help the world's most vulnerable people survive, recover, and gain control of their future. The aim of the IRC's global strategy, IRC2020 (see right), is to make measurable improvements in health, safety, education, economic wellbeing, and decision-making power. Therefore, the IRC has made investments to design more effective programs, use resources more efficiently, reach more people more quickly and better respond to beneficiaries' needs.



CHAD OVERVIEW

Chad is one of the least-developed countries in the world, scoring close to the bottom of nearly every indicator of economic prosperity and general well-being. These development challenges have been further compounded by a long-running crisis in the Lake Chad area, driven by the activities of Boko Haram in northern Nigeria, Cameroon, and Niger.

In Chad, access to healthcare services is inadequate and the few clinics available are often poorly stocked with under-qualified staff. Few people are protected against

preventable diseases due to low vaccination rates and many are in poor health due to a lack of nutritious food.

Girls often get pregnant at a young age, and most children are born outside of healthcare facilities. Therefore, complications during childbirth often go untreated, and can result in maternal mortality.

People also struggle to meet their basic needs. Farms are threatened by unpredictable rains that lead to annual food shortages. As a result, families sell their

belongings, stop sending children to school, or avoid seeing a doctor to save money to buy food.

Furthermore, women are often excluded from decision-making in the home and community, often regarding healthcare, education, or drinking water issues.

The IRC's new strategy for Chad illustrates its commitment to improving the health, economic well-being, and decision-making power of crisis-affected people in Chad.

IRC'S STRATEGIC PROGRAMMING

Through the end of 2020, the IRC's new strategy in Chad will prioritize keeping people healthy, improving their economic wellbeing, and increasing their decision-making power (see Figure 1). The IRC will reach 350,000 in Chad people by the end of 2020, specifically targeting Internally Displaced Persons (IDPs) and host communities, with an emphasis on women and girls.

The IRC will focus on ensuring people are protected from communicable, non-communicable and water/sanitation related diseases. Chadian service providers will benefit from organizational development activities through upgrades to management systems, information technology, and supply chain procedures. Alongside capacity building, these initiatives will help to prevent disease and ensure access to comprehensive primary healthcare.

To ensure basic needs are met, the IRC will help families to earn income and invest in productive

assets, without having to sell their belongings or take other drastic measures. Furthermore, farming and skills training programs will help improve food security during future crises.

The IRC will also work to improve women's decision-making power over how, when, and where services are offered. With IRC training and support, local organizations and government will have the tools to provide women and girls a voice in decisions that affect their lives.

While focusing on creating sustainable impact in Chad, the IRC will continue its signature emergency interventions. When crisis strikes, IRC teams will respond within 72 hours, providing basic needs such as food, water, and shelter.

The IRC's commitment to gender equality strives for equal outcomes for women and girls, and men and boys. To narrow the gender gap, the IRC will incorporate gender-focused programming into all activities

Figure 1: Priority Outcomes and Future Programs

	Priority Outcomes in Chad	Potential Future Programs
HEALTH	<ul style="list-style-type: none"> > People are protected from water, sanitation and hygiene-related diseases > Adults are protected from and treated for communicable diseases > People are protected from and treated for non-communicable diseases > Harmful gender norms and inequalities impeding women's and girls' health are transformed 	<ul style="list-style-type: none"> > Ensure access to primary health care through health centers and mobile clinics > Reduce risk factors for water-borne illnesses through water and sanitation interventions > Improve the quality of healthcare services through organizational development for healthcare service providers > Provide essential reproductive health services
ECONOMIC WELLBEING	<ul style="list-style-type: none"> > People meet basic needs and avoid negative coping strategies > People generate income and assets 	<ul style="list-style-type: none"> > Provide cash support, livelihoods skill development and agricultural technical support to help people earn money and invest for their future
POWER	<ul style="list-style-type: none"> > Women and girls are equally able as men and boys to choose where to live, how to live and how they are governed 	<ul style="list-style-type: none"> > Enhance the capacity of local organizations and government to include women in decisions about available services

COMMITMENTS FOR IMPACT

In order to maximize impact, the IRC in Chad is making new investments to improve program effectiveness, use resources more efficiently, be more responsive to beneficiaries and partners, react more quickly when crisis strikes, and reach more people through a network of partners. The IRC made the following commitments to strengthen programming and improve the lives of the people it serves in Chad.

Figure 2: Commitments to Ensure Impact



Effectiveness

- > Implement an enhanced monitoring and evaluation system to generate evidence on program impact and improve program quality
- > Roll out the Comprehensive Online Measurement and Effectiveness Tool, an online data platform, for storing, tracking and using indicator data



Best Use of Resources

- > Adopt zero-based budgeting to ensure funds are being spent in the most effective way possible
- > Streamline supply chain and support functions to reduce overhead costs



Responsiveness

- > Identify training and organizational development needs of NGO partners and government agencies to promote collaborative relationships
- > Ensure the IRC's work aligns with the national development priorities of Chad, through partnership with UN, government, and other humanitarian actors



Speed & Timeliness

- > Respond to emergencies within 72 hours by deploying services essential for survival and conduct needs assessments within 30 days to kick-start early recovery programs
- > Pre-position stocks of emergency supplies in order to be ready when crisis strikes



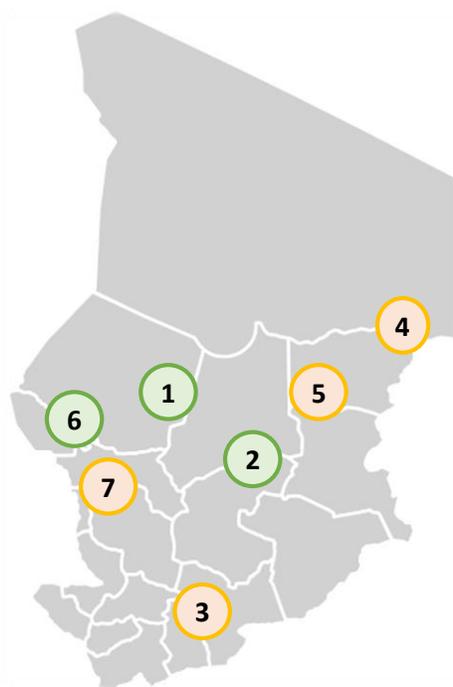
Scale & Reach

- > Establish a Country Emergency Team and build emergency preparedness and response capacity
- > Work with local actors to reach more people and ensure sustainability, by transitioning service delivery to partners with sufficient capacity

IRC'S STRATEGIC PRESENCE

Through the end of 2020, the IRC will maintain and expand sites across Chad based on an analysis of where the greatest need is and where the IRC can create the biggest impact.

Figure 3: The IRC's Geographic Transitions in Chad



LEGEND	
	Expand
	Maintain

Location	Geographic Transition
1 Moussoro and Salal	Expand economic wellbeing and health programs in existing areas and in west Bahr el Ghazal, with a focus on earning income so people can meet their basic needs
2 Mongo and Mangalmé	Expand and improve existing programs and train local officials in order to hand over health programs within the next five years
3 Sarh, Maro and Goré	Continue providing health and economic wellbeing support for refugees from the Central African Republic
4 Amdjarass	Train local partners to take over health and education programs to facilitate durable change for Sudanese refugees and host communities
5 Hadjer Hadid	Train local partners to take over health services to facilitate long-term change among Sudanese refugees and host communities
6 Lake Chad	Implement economic wellbeing programs to support displaced populations from Nigeria and Niger
7 N'Djamena	Maintain a presence to continue relationships with partners and suppliers in Chad and the region





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The IRC in Chad



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